

Message Text

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FODAG, NESCO, UNIDO, LONDON FOR CHESTER NORRIS

E.O. 11652: N/A

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SUBJECT: PILOT STUDY OF UN ASSISTANCE ACTIVITIES:
MATERIALS AND COMMENTS ON PROJECTS

REF: (A) STATE 70561 (NOTAL); (B) STATE 67682 (NOTAL)

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1. ON MARCH 20 AND 21, CHRISTOPHER A. NORRED, JR.
VISITED UNDP AND UNFPA IN NEW YORK TO BRIEF WORKING
LEVEL OFFICIALS ON THE PILOT STUDY IN KENYA OF UN ASSIST-
ANCE ACTIVITIES AND TO OBTAIN FURTHER INFORMATION FROM
THEM ON PROJECTS. CONFIDENTIALITY OF THEIR COMMENTS
SHOULD BE RESPECTED.

2. UNDP-FUNDED PROJECTS.

- (A) AGRICULTURAL MARKETING DEVELOPMENT (75/005).

NOVEMBER 1977 PROGRESS REPORT, AND TRIPARTITE REVIEW OF FEBRUARY 9, 1977 INDICATE THAT SURVEYS ARE WELL ALONG, BUT A CARD-PUNCHING BOTTLENECK HAD DEVELOPED, A GAP IN THE TRADE CHANNELS EXPERT POST HAD LET THE STATISTICAL WORK GET AHEAD OF THE ECONOMIC, SOME COUNTERPARTS HAD QUIT TO TAKE PRIVATE SECTOR JOBS, AND TRAINING HAD BEEN DEFERRED. TRIPARTITE REVIEW RECOMMENDED THAT FAO FILL THE TRADE CHANNELS POST URGENTLY, AND THAT TRAINING BE INITIATED IMMEDIATELY.

- (B) SHEEP AND GOAT DEVELOPMENT, PHASE II (74/023).

A TERMINAL REPORT WAS WRITTEN BY FAO IN 1976 ON THE EARLIER PHASE I PROJECT (AGDP/KEN/71/527). MORE CRITICAL WAS A UNDP/FAO REVIEW MISSION REPORT IN MARCH 1975 WHICH FOUND THAT LITTLE PROGRESS HAD BEEN MADE ON EXTENSION AND ECONOMIC PLANNING ASPECTS, SERIOUS INTERNAL PERSONAL CONFLICTS HAD DEVELOPED, THERE WERE GAPS IN COUNTERPARTS, TRAINING WAS DEFICIENT, THE UN EXPERTS WERE NOT OF HIGH CALIBER, AND PROJECT MONITORING WAS INADEQUATE. CORRESPONDENCE INDICATES THAT THE KENYAN GOVERNMENT HAS SHIFTED THE PURPOSE FROM THE ORIGINAL ONE OF FREEING MORE BEEF FOR EXPORT TO ACQUIRING FOREIGN EXCHANGE FOR SHEEP AND GOAT PRODUCTS AND IMPROVING INCOME OF THE POOR.
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- (C) DRYLAND FARMING RESEARCH AND DEVELOPMENT (74/017).

NO REVIEW OR EVALUATION DOCUMENTS EXIST, BUT CORRESPONDENCE INDICATES FAO IS GIVING DIRECTION TO MCGINNIS, ASSOCIATE DIRECTOR OF ICRISAT, CONTRACTING WITH HIM INDIVIDUALLY RATHER THAN WITH ICRISAT.

- (D) AGRICULTURAL PLANNING (75/013).

- (1) REAL PROJECT DOCUMENT IS CONTRACT BETWEEN KENYAN GOVERNMENT AND HARVARD INSTITUTE FOR INTERNATIONAL DEVELOPMENT, WHICH IS STILL LESS DETAILED THAN NORMAL PROJECT DOCUMENT. PURPOSE STATED IN CONTRACT IS TO HELP THE MINISTRY OF AGRICULTURE TO DEVELOP THE CAPACITY TO FORMULATE AND REVISE AGRICULTURAL DEVELOPMENT STRATEGY, UNDERTAKE COMMODITY ANALYSIS AND POLICY PLANNING, EVALUATE AND MONITOR AGRICULTURAL PROJECTS, DESIGN AND APPRAISE THE MINISTRY'S MANAGEMENT SYSTEM, AND DEVELOP A MANAGEMENT SYSTEMS EVALUATION UNIT IN THE OFFICE OF THE PERMANENT SECRETARY. HIID IS TO PROVIDE 44 EXPERT YEARS OF ADVISORY SERVICE, 36 EXPERT MONTHS OF CONSULTANT SERV-

ICES, AND 15 TRAINEE YEARS OF ADVANCED FOREIGN TRAINING (\$192,600, OR 5.2 PERCENT OF PROJECT TOTAL. OVERHEAD IS TO BE 18.5 PERCENT.) CONTRACT CAN BE TERMINATED ON 6 MONTHS NOTICE.

- (2) PROJECT IS TO BE EVALUATED IN JUNE/JULY 1978 BY HIID AND MINISTRY OF AGRICULTURE, WITH DONORS REVIEWING THE TERMS OF REFERENCE FOR THE EVALUATION TEAM.

- (3) FAO REPRESENTATIVE IS ATTENDING THE DONOR COUNTRIES MEETINGS AND WILL BE INVOLVED IN MONITORING THE PROJECT.

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- (4) FORD FOUNDATION WAS ORIGINALLY KENYAN FAVORITE FOR EXECUTING PROJECT, BUT REFUSED IT, PERHAPS BECAUSE RELATIONSHIP WITH GOVERNMENT FALLS OUTSIDE FOUNDATION'S NORMAL ROLES.

- (5) UNDP LOOKS ON THIS PROJECT AS POSSIBLE MODEL FOR OTHER PROJECTS, SPECIFICALLY IN GOVERNMENT'S EXECUTING ROLE, WHICH IS IN LINE WITH NEW DIMENSIONS RESOLUTION. PROJECT WAS DEVELOPED NOT BY KENYAN GOVERNMENT, BUT BY FORMER UNDP RESIDENT REPRESENTATIVE ENGLUND, WHO WAS INTERESTED IN SECTORAL PLANNING ASPECT.

- (E) ASSISTANCE TO THE INDUSTRIAL SURVEY AND PROMOTION CENTREX, PHASE II (74/007). AN EVALUATION OF IPSC BY PHIROZE B. MEDHORA, UNDP CONSULTANT, AND R.L. HAMMLETON, UNIDO INDUSTRIAL DEVELOPMENT OFFICER, DECEMBER 5, 1975 NOTED THAT EXPERT ASSISTANCE HAD BEEN INTERMITTENT, BUT IPSC HAD EMERGED AS A SEPARATE ENTITY AND WAS READY TO DEVELOP FULL FUNCTIONS. CORRESPONDENCE INDICATES POWER STRUGGLE CONTINUES BETWEEN MINISTRY OF COMMERCE AND INDUSTRY AND IPSC, AND THAT KENYAN GOVERNMENT OPPOSED HIERARCHY OF EXPERTS IN WHICH ONE WOULD DIRECT WORK OF ALL EXPERTS.

3. UNEP TONA RIVER PROJECT REPORTEDLY WAS INITIATED BY HIGH UNEP OFFICIAL OF KENYAN NATIONALITY.

4. UNFPA ACTIVITIES WITHIN UNFPA'S AGREEMENT WITH KENYAN GOVERNMENT WERE DEALT WITH IN REPORT OF THE EXTERNAL MID-TERM MISSION TO REVIEW THE PROGRESS OF THE KENYA NATIONAL MCH/FP PROGRAM, FY 1975-1979, AUGUST 18, 1977, IN WHICH USAID PARTICIPATED. FAO/UNFPA PROJECT ON PROGRAMMES FOR BETTER FAMILY

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LIVING, OUTSIDE THE UNFPA-KENYA AGREEMENT, IS DEALT WITH BY PROJECT MANAGER ERIC R. KRYSTALL'S PROGRESS REPORT OF JUNE 30, 1977, WHICH ENCLOSURES TRIPARTITE REVIEW DOCUMENTS OF APRIL 1977.

5. GEOTHERMAL ENERGY PROJECT OF UNDP HAS NOT BEEN AND CANNOT BE INCLUDED AS PROJECT FOR PARTICULAR STUDY BECAUSE BASIC PROJECT HAS BEEN FINISHED AND SMALL PROJECT OF CONTINUING ASSISTANCE HAS NOT YET BEEN PUT INTO EFFECT. WE SUGGEST HOWEVER THAT REPORT

OF PILOT STUDY BRIEFLY SUMMARIZE RESULTS OF PROJECT IN KENYA AND ITS IMPLICATIONS FOR OTHER COUNTRIES ALONG AFRICAN GREAT RIFT. VANCE

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